# mabion

















## **Management Presentation**









**March 2021** 

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## **Management team**



**Dirk Kreder, PhD, MBA** CEO, President of the MB

University of Stuttgart and University of Kiel, Ph.D. in Biotechnology and Immunology. International Executive MBA degree from Euro\*MBA consortium. Pioneered biosimilar complex and generic development and registration in US, EU, CA, AU, JP, and other markets with 20+ years/ 2 experience products dozen biopharmaceuticals. Previously a member of the Supervisory Board of Mabion S.A. as Non-Executive Director since 2018.



**Grzegorz Grabowicz, MBA** CFO, Member of the MB

University of Lodz, Department of Management and Marketing, on the Accounting specialization, Master's Degree in Management and Marketing. Nottingham Trent University and WSB at the Poznań University, EMBA (Executive Master of Business Administration in 2010). Statutory Auditor skills.

Gained his background working in Deloitte, Magellan S.A. and MEDFinance S.A.



**Sławomir Jaros, PhD, MBA** CSO, COO, Member of the MB

Warsaw University of Life Sciences with a major in biotechnology. PhD in biology at the Polish Academy of Sciences in Warsaw. Polish-American Executive MBA Studies conducted jointly by the University of Maryland and the University of Lodz.

Engaged in many biotech projects – including the creation of recombinant proteins and vaccines. Associated with Mabion since 2007.

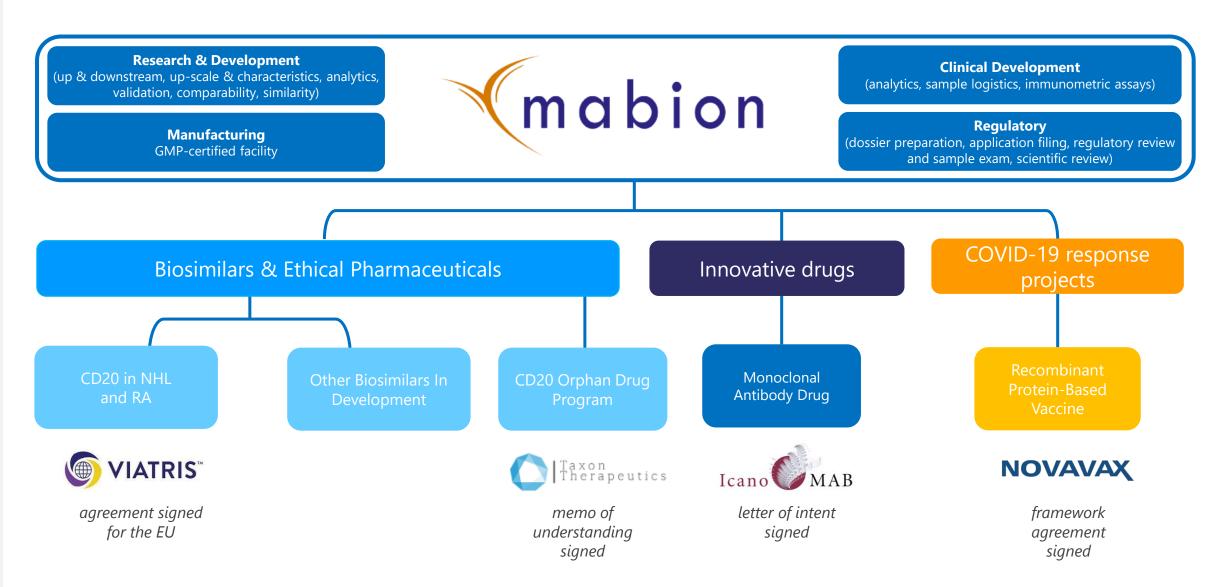


Adam Pietruszkiewicz

Member of the Supervisory Board delegated as Member of the MB

Partner at TWITI Investments with key role in executing M&A transactions, fundraising and overview of portfolio companies. 22 years of experience in the area of private equity; developed an extensive network in the business community in CEE, especially in Poland. Previously: Managing Director of COAST2COAST CAPITAL, Chairman of the Supervisory Board of Krosno Glass, Partner of ICENTIS Capital, Director at The Riverside Company.

# Mabion - an integrated biopharmaceutical company with a growing and diversified portfolio and strong competencies in the development of biologics



# Mabion excels in analytical, clinical, and regulatory know-how and possesses strong manufacturing capabilities through a lean and efficient organisation



## Integrated Biotech specialised in the development of complex biologics

- Focused on the development and manufacturing of **biosimilars**, in particular **monoclonal antibodies**
- Extensive analytical, development, manufacturing and regulatory capabilities and expertise through the development of their first biosimilar, MabionCD20
- Expertise and know-how through multiple interactions with **EMA**, **FDA**, and other health authorities



## Manufacturing

- Highly **qualified** manufacturing team with long **experience**; orbital shaker technology accelerates the cultivation process and provides flexibility, and their **low-cost single-use** technology delivers superior product quality compared to other tech
- Production capacity covers clinical stage needs of MabionCD20 and Novavax vaccine production. To cover future demand doubling of capacity is planned by 2022 and additional expansion by 2024



# Strategy focused on developing proprietary products, with spare capacity used to generate revenue from CDMO/CMO services

- In-house capabilities and know-how necessary to successfully develop biologics or act as a CDMO (generating revenue on an ad-hoc basis leveraging efficient and high-quality spare capacity)
- Developing assets, by both independently conceiving and developing biosimilar projects, and bringing in external opportunities through strategic risk-reward sharing partnerships
- To complement asset developer strategy and efficiency utilise potential spare capacity, positioned as a service provider, a strategy by which it has historically generated revenue before launch and monetisation of MabionCD20



## <u>a</u> 888

## **Lean and efficient organisation**

- Robust project **prioritisation** process (based on scientific and clinical feasibility, and market opportunity), which enables resource allocation to the most **promising** projects
- **Lean** and **integrated** scientific/operational organisation allows for quicker decision-making and execution compared to larger companies



## Analytical, development and regulatory

Proven ability of leading **complex analytical**, **development and regulatory processes**, and has an established network of external advisors



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novelty

increasing

## Possible extending of collaboration into vaccines development and manufacturing - another great opportunity for Mabion in the market with room for multiple winners

## **COVID-19 vaccine types**

selected developing entities (approved, Ph3 or Ph2)

genetic vaccines

vaccines that deliver one or more of the coronavirus's own genes into our cells to provoke an immune response



vaccines' availability being the issue of strategic importance accross the globe

- Global markets constantly face the risk of anti COVID-19 vaccines shortage or supply instability
- Current clinical evidence prove that the vaccination might be needed on the annual basis (similarly to influenza vaccine)

peptide and protein-based vaccines

vaccines that contain coronavirus proteins but no genetic material



viral vector of vaccines

vaccines that contain viruses engineered to carry coronavirus genes



inactivated or attenuated vaccines

vaccines created from weakened coronaviruses or coronaviruses that have been killed with chemicals

Mabion's response and offer on the back of its deep biological drugs expertise

- Mabion is ready to collaborate with a vaccine developer on the development and/or manufacturing of a COVID-19 vaccine; as a co-developer and/or a CDMO
- **Production assets**: state-of-the-art and fully equipped GMP certified manufacturing facility
- **Development and manufacturing know-how:** leading clinical development, regulatory negotiations, analytics evaluation, quality control, upstream and downstream manufacturing, transportation

RHAZAT sinovac\* BIOTECH

Source: Mabion, LEK research, WHO

Mabion entered into the agreement with global player Novavax with intention to build a strategic drug manufacturing asset located in Poland

# NOVAVAX



What Novavax needs ...



... and Mabion is well-positioned to respond as a flexible and integrated CDMO

a partner with know-how in biological drugs development and manufacturing

expertise in protein engineering and upscaling capabilities

a partner with established high quality processes and stability of manufacturing

GMP certified manufacturing asset and procedures

a partner with flexible and swift manufacturing process implementation granting Novavax access to additional capacity and supporting fulfilment of Novavax' signed distribution deals large-scale manufacturing to up to 2x2,500L and disposable technology enabling cost effective adaptation to new projects

a partner with manufacturing facility in the vicinity of strategic markets

state-of-the-art manufacturing facility located in the EU

# Implementation works as well as technical batch manufacturing and release paving the way to the full-scale commercial production

Mabion and Novavax entered into a framework agreement settling terms of cooperation for contract manufacturing of Novavax' COVID-19 vaccine (NVX-CoV2373) component in Mabion's GMP facility

## **Stage 1.** – preparatory works and technical batch technology transfer to Mabion conducting initial production runs analytical transfer and evaluation of analytical activities scope, budget and initial timetable manufacturing process optimization and performance agreed validation and to be executed upon manufacturing process implementation NVX-CoV2373 market approval QC&QA implementation for batch releases implementation of documentation first order placed – full-scale technical batch manufacturing and release technical batch manufacturing cost covered by payment agreed for the first order (non-returnable payment)

• only minimal CAPEX required for the Stage 1.

## Stage 2. – commercial production

Upon successful completion of the technical batch Novavax to decide on expanding of the collaboration into full-scale commercial manufacturing

each order placed under the framework agreement will be subject to separate arrangements

current manufacturing capacity is sufficient to commence full-scale commercial production without substantial CAPEX

## **Preliminary agreement with PFR signed:**

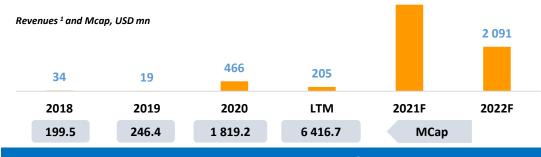
- Equity investment up to **PLN 10 mn** in the U series equity raise
- Debt investment up to PLN 30 mn upon i.a. the following conditions: signing of a manufacturing agreement with Novavax, raising sufficient additional financing from the U series equity increase, establishing of collateral according to the agreement

# Novavax is a late-stage biotechnology company with more than a decade of experience contending with most devastating diseases e.g.: COVID-19, seasonal influenza, RSV, Ebola, MERS, and SARS

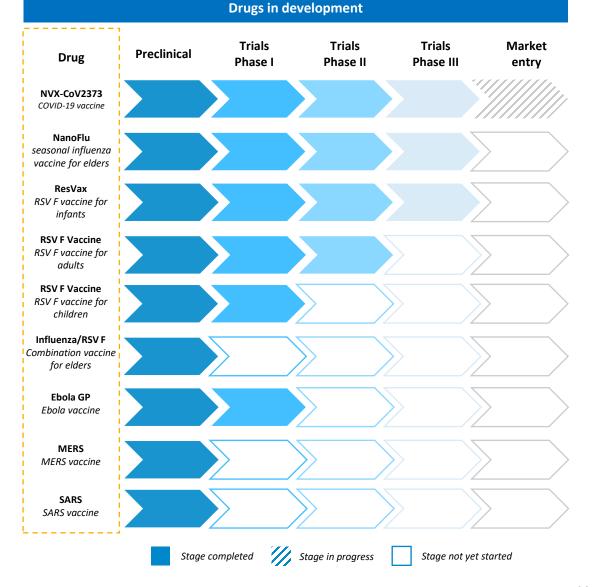
# Business profile Listed on the New York Stock Exchange Nasdaq

- Founded in 1987, an American late-stage biotechnology company promoting improved global health through the discovery, development, and commercialization of innovative vaccines to prevent serious infectious diseases
- Proven track record in contending with some of the most devastating diseases such as influenza, RSV, Ebola, MERS, SARS and lately COVID-19
- Cooperating with several partners that either provide additional capital for development, know-how or sign commercial agreements for use of Novavax's developments

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COVID-19 vaccine contracts <sup>2</sup>				
developer	number of doses contracted			
AstraZeneca	3.0 bn			
Novavax	1.4 bn			
Pfizer	1.2 bn			
Moderna	0.8 bn			



<sup>1)</sup> Standard and Poor's forecasts

<sup>2) &</sup>lt;a href="https://www.bloomberg.com/graphics/covid-vaccine-tracker-global-distribution/contracts-purchasing-agreements.html">https://www.bloomberg.com/graphics/covid-vaccine-tracker-global-distribution/contracts-purchasing-agreements.html</a>

## Why we want to invest long-term in COVID-19 vaccine manufacturing?

According to Coherent Market Insights, the global corona virus vaccine market is estimated to be valued at

US\$ 14.5 billion in 2021,

and is expected to exhibit a CAGR of 30.9% during the forecast period (2021-2027)

**Bloomberg** 

**Business** 

Global Corona Virus Vaccine Market to Surpass US\$ 73.2 Billion by 2027 Says Coherent Market Insights (CMI)

23 grudnia 2020, 15:28 CET

## New foreseen dynamics in Mabion might be supported by strategic investor / partner **Strategic investor** – equity financing **Strategic Partner** – business co-operation ★ Rothschild & Co technology transfer to Mabion Distribution capability Financing through prepayments ш S Long term financing through equity Feeding with new projects Utilisation of Mabion existing capacity Possible majority stake Other synergies Production in the economic zone + utilisation of previous years loss

M&A process is on its early stage and Mabion is seeking best solution reflecting long-term operation and financial needs

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## **Estimations of financial needs and funding 2021-2023**

Planned expenses	Total value	Estimated	lallocation	Financing
	(PLN mn)	2021	2022-2023	
<b>R&amp;D</b> (70% of amount, including PLN 25 mn on clinical trial)				"U" shares issue TBU
Maintenance & manufacturing	75-85	60-65%	35-40%	"V" shares issue ~PLN 100-200 mn*
Quality assurance, quality control				Grants (CBR) ~PLN 63 mn
CAPEX (without Mabion II)	35	50%	50%	Loans from founders (according to needs)
OPEX (operation)	<b>108</b> (~36 per year)	33%	67%	EBI loan PLN ~135 mn
<b>Mabion II CAPEX**</b> (new production lines including 12 bioreactors)	~200-300	30%	70%	PLN 10 mn (equity)
Preparation for NOVAVAX vaccine production	refunded by <b>NOVAVAX</b>	100%	-	PLN 30 mn (debt)

<sup>\*\*</sup> Initial estimation

Does not contain cash flows generated from Novavax deal

<sup>\*</sup> Initial expectations - to be specified in the prospectus

## Planned capital increases: series "U" and "V"

## Series "U" shares

## Timing:

To be announced

## Use of proceeds:

- Short term financing MabionCD20 development
- Funding co-operation with Novavax

### No of shares to be issued:

- Up to 2,430,554
- Ordinary bearer shares
- Max. 20% shares admitted to WSE trading

# No prospectus required Issue price:

- Based on accelerated bookbuilding process (ABB)
- Can not be lower than 90% WVAP 30 days

## **Targeted investors:**

- WSE Qualified Investors Buyers
- Other WSE investors placing orders above EUR 100k.
- Potential strategic investor

## **Pre-emptive rights**:

Waived by shareholders` meeting

## **Preferences in the allocation:**

Current shareholders having 0.5% shares

## Series "V" shares

## Timing:

- Shareholders` Meeting 22 March
- Intended subscription period 1H 2021

## Use of proceeds:

- Initially expected value approx. PLN 100-200 mn
- Mid- to long term Mabion general financing

## No of shares to be issued:

- Up to 10,500,000
- Ordinary bearer shares

# Based on the prospectus approved by KNF Issue price:

Based on bookbuilding

## **Targeted investors:**

- WSE Qualified Investors Buyers
- Other WSE investors placing orders above EUR 100k.
- Potential strategic investor

## **Pre-emptive rights:**

To be waived by shareholders` meeting

## **Preferences in the allocation**

None



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## Mabion operates in the high-growth biosimilars market with a de-risked model, robust development/manufacturing capabilities and lean, integrated structure

## Active in biosimilars, a fast growing market segment and built on solid fundamentals



- Large underlying global market size of ca. EUR 1.2 bn with strong growth expectations of ca. 44% CAGR (2018-2024)
- Growth underpinned by pressure from payers to tackle high costs (by substituting expensive biologics for cheaper biosimilars) and increasing uptake by physicians and patients who are becoming increasingly comfortable with biosimilars
- High R&D pipeline replenishment expected with ca. 2 additional biologics losing exclusivity per year

## Core strength in and Focus on high-return asset development



- Fully integrated capabilities geared towards in-house development of high-value proprietary assets,
- Clear path to MabionCD20 registration, with a ca. EUR 320 mn revenue opportunity in Europe and USA
- Strong network and business development capabilities to identify, evaluate and prioritise external opportunities to convert these into strategic partnerships
- Asset developer strategy de-risked by option to leverage spare capacity and differentiated know-how in analytics manufacturing as a service (CMO/CDMO)

## Integrated in-house analytics capabilities with product/process development and regulatory know-how



- Integrated in-house capabilities and know-how to run the majority of the analytical tests required for FDA and EMA dossiers
- Proven ability of leading complex analytical, development and regulatory processes through previous MabionCD20 development that can be leveraged for new projects

## Robust and differentiated manufacturing infrastructure and capabilities

- Large-scale GMP-certified antibody manufacturing plant, strategically located in the low-tax Konstantynów zone
- **Differentiated** upstream process, incorporating **next-generation orbital shaker** single use bioreactor technology, which maximise efficiency and batch-to-batch consistency while minimising complexity, contamination risk (failed batches) and cost
- State-of-the-art downstream process, adopting cutting Edge purification technologies to maximise quality and purity outcomes



## Lean and agile (yet fully integrated) biotech company

- Despite rapid and strong growth into a fully integrated biosimilar developer, a lean and agile organisation structure and culture is preserved
- Agility has translated into entrepreneurial ways of working and efficient decision making, resulting in above average R&D productivity\*

## Mabion specialises in complex antibody development and manufacturing

## **Mabion overview**

- Established in Łódź, Poland, in March 2007 by four Polish pharmaceutical companies with the aim of developing and manufacturing biological drugs
- Assets are developed and manufactured and will be out-licensed to experienced commercial partners
- Focused on biosimilars (generic versions of biologics), in particular monoclonal antibodies

## **Capabilities and resources**

- Grown to 230 FTEs,
  bringing broad
  capabilities in preclinical
  / clinical development
  and manufacturing
- Location in Łódź and a **GMP-certified** manufacturing facility in Konstantynów witch capacity is expected to **double by Q2 2022**

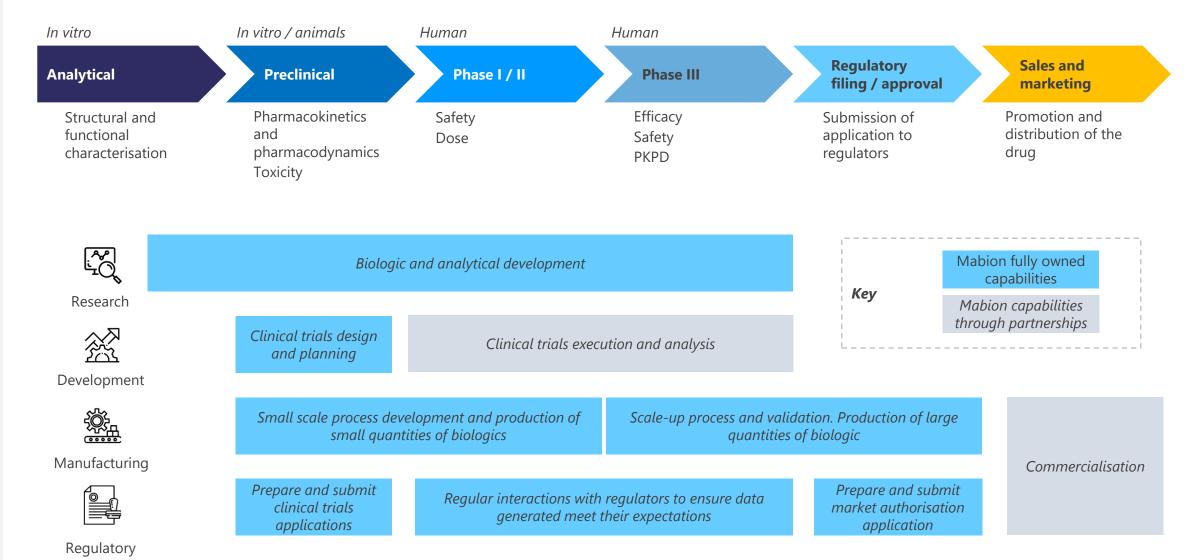


# Core business focus Develop Manufacture Market Small Molecules Antibodies Mabion's core focus Vaccines Others

## **Current internal pipeline and status**

MabionCD20						
Process D.	Preclinical	Phase I	Phase II	Phase III	Market	
MabionMS						
Process D.	Preclinical	Phase I	Phase II	Phase III	Market	
MabionEGFR						
Process D.	Preclinical	Phase I	Phase II	Phase III	Market	
Omalizumab						
Process D.	Preclinical	Phase I	Phase II	Phase III	Market	
Denosumab						
Process D.	Preclinical	Phase I	Phase II	Phase III	Market	

## Mabion has strong research, development, manufacturing and regulatory capabilities and expertise

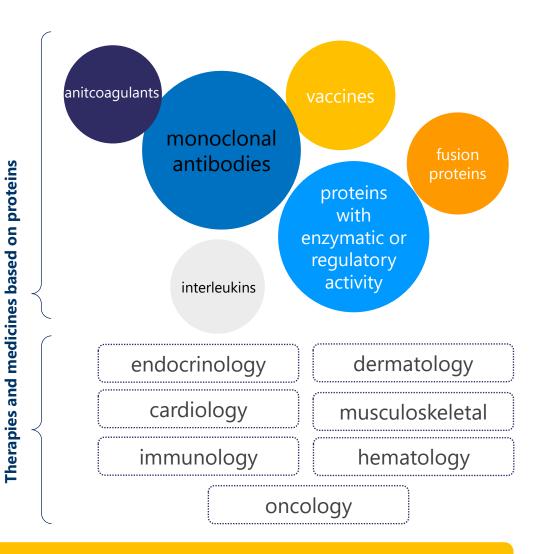


## Unique scientific competences of Mabion's multi skilled team



Ph.D.s Doctoral students Highly skilled specialists





Broad expertise in genetic engineering, development and production of biopharmaceuticals with use of recombinant DNA technology sets Mabion apart on the CEE map of biotech companies

## EU-based state-of-the-art laboratory and manufacturing facility giving competitive edge

## **Laboratory**





6 500 sqm





**State-of-the-art Good Manufacturing Practice (GMP) certified** and fully integrated manufacturing facility in the vicinity of the city of Łódź

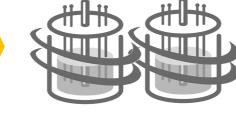
## **Productivity and cost-effectiveness**

- Total MabionCD20 R&D cost to remain below **USD 75m** vs indicative development cost of a biosimilar ranging approx. **USD 250m** Costs substantially below the market average
- Unique scientific and technological know-how proprietary engineering technologies along with fully integrated disposables technology and industrial orbital shaking enabling high productivity and cost-effectiveness









2 x 2500L bioreactors







**Downstream line** 

## Highest quality standards achieved in compliance witch international regulations



- GLP defines a set of rules and criteria for a quality system of management of research laboratories in order to ensure the trustworthiness of laboratory data
- GLP applies to non-clinical studies conducted in the context of drug development
- Mabion obtained a GLP certificate in March 2014 and an extension of this certificate for its laboratory in Łódź in 2018
- Holding this certificate indicates that research and analyses carried out at Mabion meet high international quality standards



- GCP defines the rules that constitute the international quality standard for clinical trials involving humans
- Compliance with GCP standards guarantees credibility and authenticity of the data collected during clinical trials
- All trials conducted by Mabion to date have been in accordance with GCP



- Good Manufacturing Practice (GMP) is a system for ensuring that products are consistently manufactured and controlled according to quality standards
- It is designed to minimize the risks involved in pharmaceutical production that cannot be eliminated through testing the final product
- Mabion obtained a GMP certificate in November 2014 for the research and development centre in Łódź and another GMP certificate in April 2017 for Konstantynów facilities



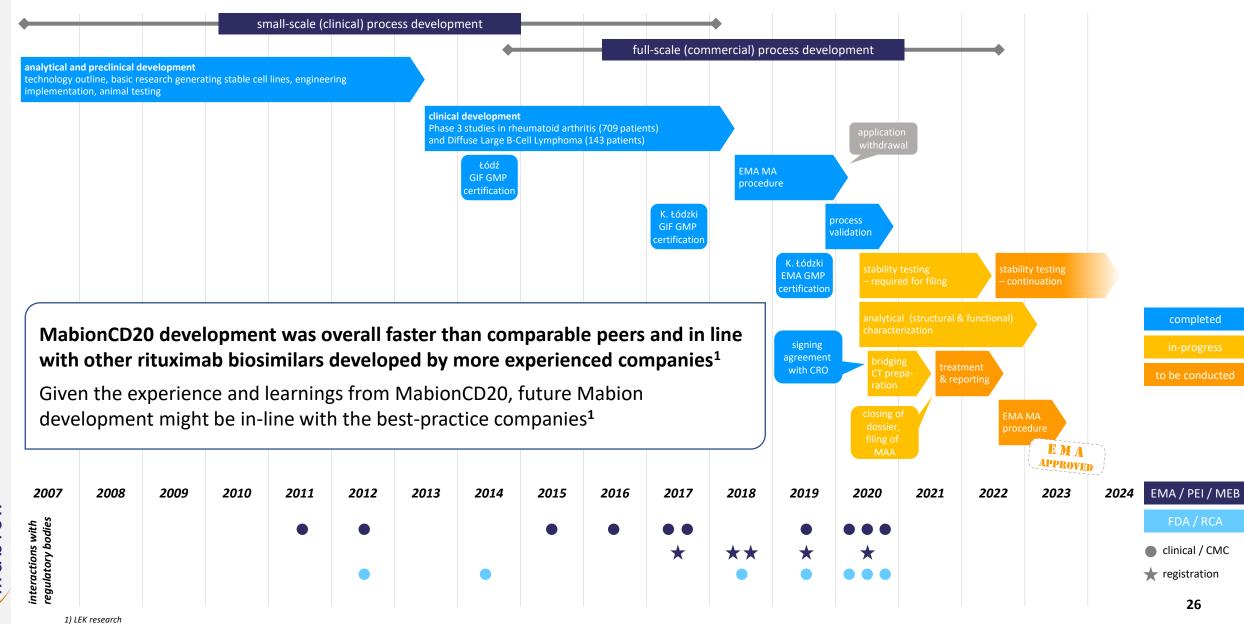
- Three ISO certificates: 14001:2015 environmental, ISO 45001:2018 work safety regulations, ISO 50001:2018 Energy management
- Audited by independent certified specialist SGS Polska / SGS UK / SGS Italy
- Certificates issued for 3 years period

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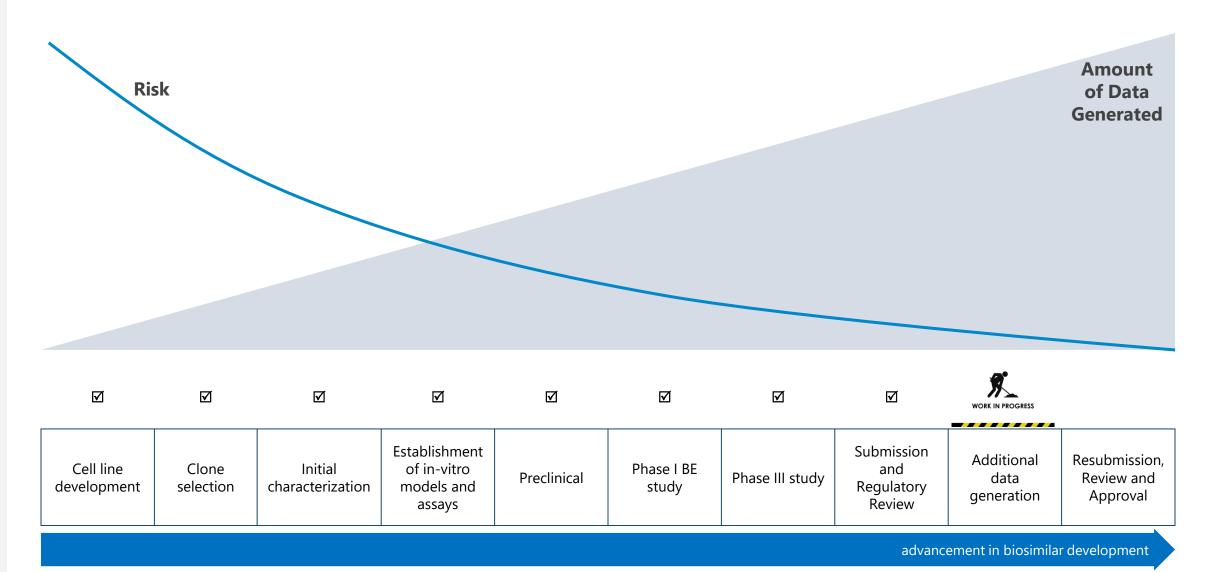
## Mabion's diversified portfolio with a broad range of assets ready for commercialization

Mabion's focus	molecule/drug	clinical indication	characteristics	status	commercialization approach	partner
integrated asset rituximab oncology (NHL) and		biosimilar drug	biosimilar drug	pre-registration phase in the EU	partnered for the EU	<b>⊚</b> VIATRIS <sup>∞</sup>
developer and manufacturer	(MabionCD20)	autoimmunology (RA)			active business development	asset ready to partner in the US
strategic co-developer	rituximab (MabionCD20)	orphan diseases (autoimmunology)	innovative therapies	product ready for clinical phase	MoU signed	Taxon Therapeutics
strategic co-developer / CDMO	vaccine	COVID-19	innovative therapy	Master Framework Agreement First work order	partnered	NOVAVAX
integrated asset developer and manufacturer	rituximab (MabionMS)	CNS disease (MS)	innovative therapy	product ready for preclinical and clinical phase	active business development	available for partnering
integrated asset developer and manufacturer	cetuximab (MabionEGFR)	oncology (CRC and squamous cell carcinoma in the head and neck)	biosimilar drug in approved therapies	optimization of the cell line	pre-commercialization stage	available for partnering
integrated asset developer and manufacturer	denosumab, omalizumab	autoimmunity, metabolic diseases and oncology	biosimilar drug in approved therapies	active development of the respective cell lines	pre-commercialization stage	potential partners identified
strategic co-developer	mAb	ТВА	innovative therapy	negotiations	letter of Intent signed	Icano MAB

## MabionCD20 – a lead biosimilar asset on the home-stretch to the market launch



## MabionCD20: as data is generated, the likelihood of success is increasing



# Summary: Mabion transforming into a fully-fledged integrated biopharmaceutical company unleashing additional growth potential



Mabion is transforming from a one-product biotech company into a fully integrated biopharmaceutical company with an expanding portfolio



MabionCD20 project is on track for submission and market authorization for the EU market



**Anti-COVID-19 vaccine production in co-operation with Novavax** 



Rituximab market growth potential and market structure quickly developing towards higher share of biosimilars – the L.E.K. study shows that a new entrant to the market in 2023 could capture a mid-teens market share



New projects (potential use of CD20 in orphan diseases and development of an antibody in innovative therapies, poised to improve utilization of resources while MabionCD20 is moving forward



High potential of the future growth by monetisation of current portfolio and production capabilities

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## Biosimilar drugs being the answer to the burning issues of the healthcare market

## **Need for**



 Providing treatment options in the most severe medical conditions: cancer, rare blood disorders, rheumatoid arthritis, multiple sclerosis

**Biologic drugs** 



- Lower toxicity of therapies (as opposed to the chemical molecules)
- Safety
- Targeted specificity



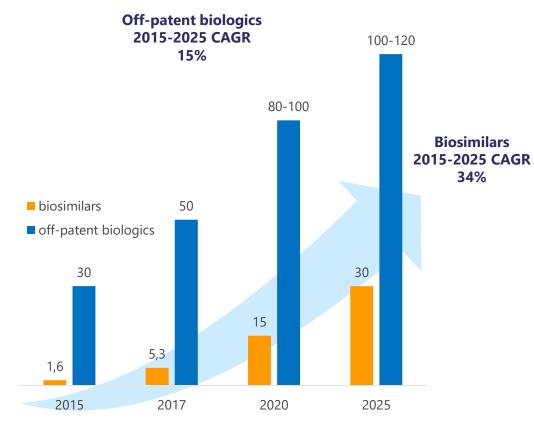
**Biosimilars** 



- Competitive bioequivalence and safety
- Lower cost of development vs novel therapeutic
- Reduced time of development and registration
- Lower cost of life saving therapy

Biosimilars' market expected to expand rapidly over the next few years, faster than off-patent bio drugs With a increasing demand for biologics and costs savings as key drivers for market growth

EUR bn



Source: IQVIA, BCC Research (Formycon AG presentation)

## World's top 10 selling biological drugs<sup>1,2</sup>

among world's 15 best selling pharmaceuticals Humira (adalimumab), patent cliff 2018 EU, 2022 US biosimilars already approved

Keytruda (pembrolizumab), patent cliff 2028 EU, 2036 US

Opdivo (nivolumab), patent cliff 2026 EU, 2027 US

Eylea (aflibercept), patent cliff 2027 EU, 2027 US

Enbrel (etanercept), patent cliff 2015 EU, 2028 US biosimilars already approved

Avastin (bevacizumab), patent cliff 2022 EU, 2019 US biosimilars already approved

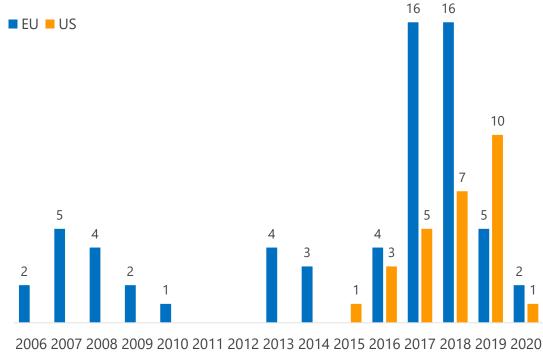
Stelara (ustekinumab), patent cliff 2024 EU, 2023 US

Rituxan/MabThera (rituximab), patent cliff 2013 EU, 2018 US biosimilars already approved

Herceptin (trastuzumab), patent cliff 2014 EU, 2019 US biosimilars already approved

Remicade (infliximab), patent cliff 2015 EU, 2018 US biosimilars already approved

## biosimilar product authorization in EU and US <sup>3,4</sup>























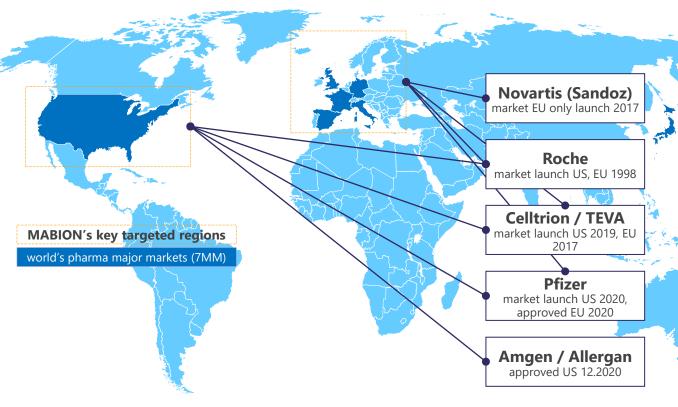






## World's most active biosimilar companies

## Aspiring to the top league players in the large rituximab markets



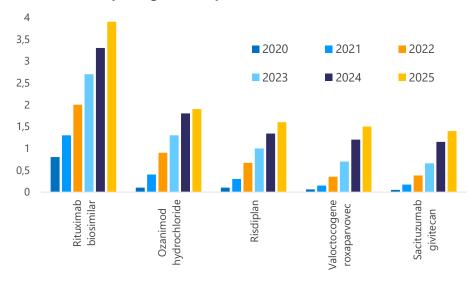
Company	Foundation date	Headcount ('000)	Market cap (USD bn)
Roche AG	1896	~100	281
Novartis AG (Sandoz)	1859 (Ciba Geigy AG)	~120	200
Pfizer Inc.	1846	~90	188
Amgen Inc. / Allergan plc.	1980 / 1950	~21 / ~18	131 / - (taken private)
Celltrion Inc.	1999	~1,2	35
Mabion S.A.	2007	0,24	0,1

## Mabion intends to introduce MabionCD20 to the most attractive markets: the EU and the US

Another top player (Amgen/Allergan) files for the market approval in the US positively verifying market capacity

According to the GlobalData out of all the drugs currently in the preregistration phase expected to launch in 2020, 10 drugs have the potential to reach blockbuster status over the next 6 years. Amgen/Allergan's **rituximab shows the greatest potential**.

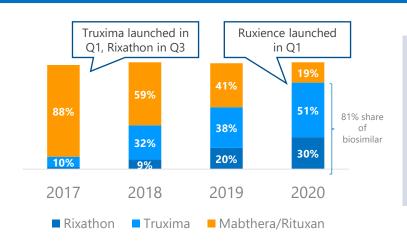
## 2020-2025 sales forecast of blockbuster drugs currently in pre-registration phase in the US (USD bn)<sup>1</sup>



1) pharmaphorum.com

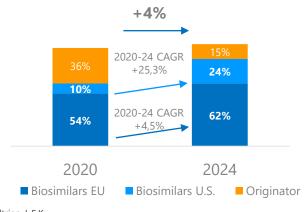
## **Challengers building up solid market shares**

## Historical sales volume of rituximab in EU



Overall sales volume of rituximab in the EU has remained stable, with massive increase of biosimilars market share

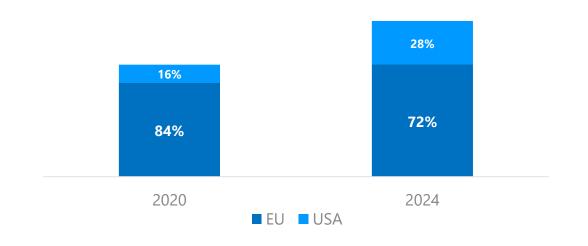
## Rituximab EU and US cumulated sales volumes forecast in NHL and RA



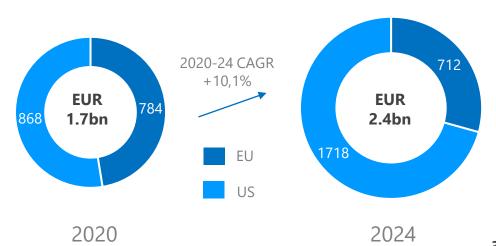
Cumulated volume in EU and US is expected to be stable in 2020-24 with biosimilars capturing the market with CAGR at 25,3% in US and 4,5% in EU

Source: Roche, Celltrion, L.E.K

## **Volume forecast: UE and US Rituximab biosimilars in NHL and RA (% share)**

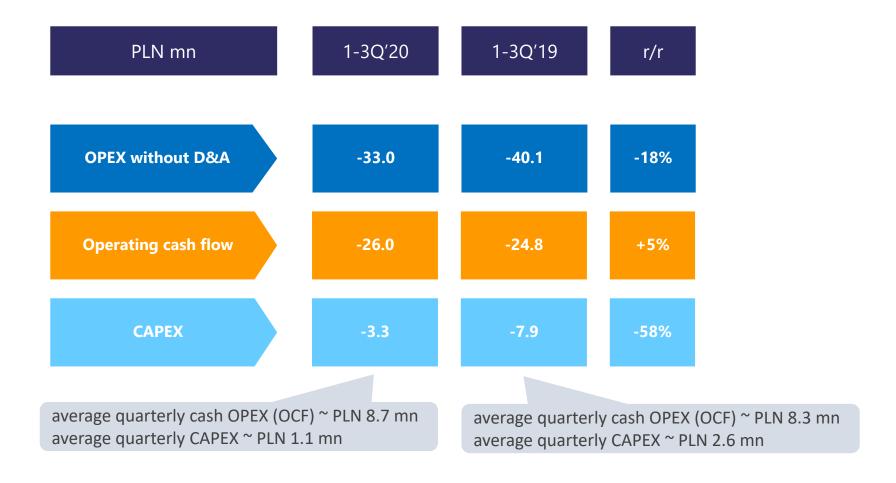


## Market value: UE and US Rituximab biosimilars forecast in NHL and RA (mEUR)



Section	Page
Recent events – Novavax agreement, looking for strategic investor/partner	
Financials – key performance information	
Business model - highly integrated biosimilar development company	
Products - attractive diversified portfolio of biologics	
Markets - large and growing biosimilar market	
Appendix	

## **Decomposition of operating expenses and capex**



Cash as of 30 Sep 2020 PLN 2.9 mn

## **MABION's selected financials**

P&L (m PLN)	1-3Q 2020	1-3Q 2019
R&D	-26.2	-30.2
G&A	-14.2	-17.6
loss on operating activities	-39.2	-46.7
net loss	-39.9	-48.4

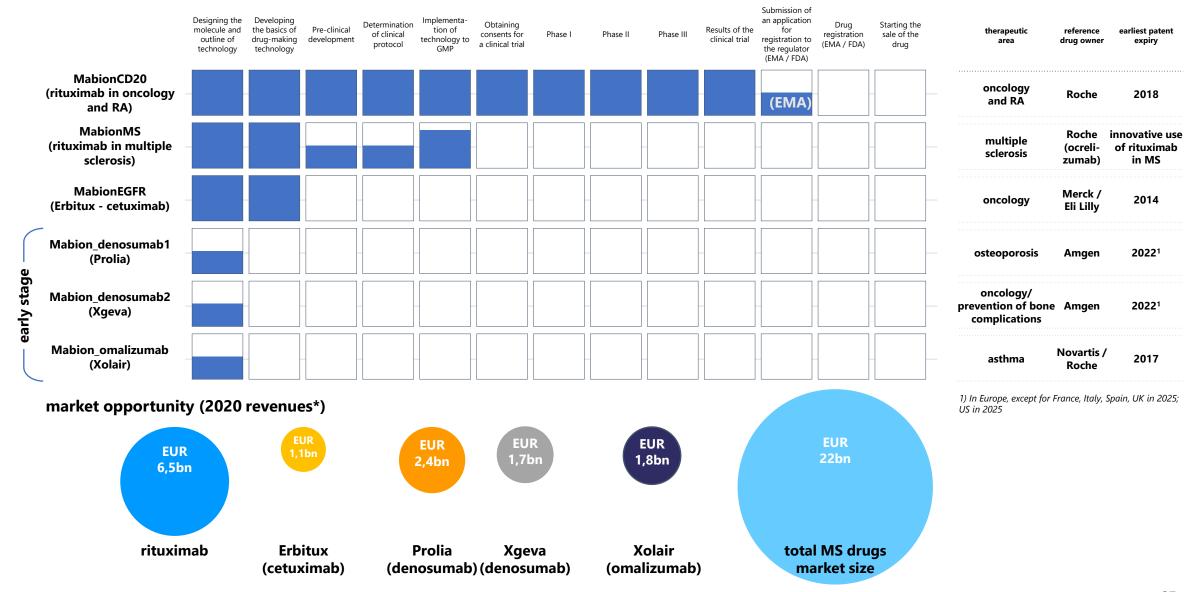
Cash flow (m PLN)	1-3Q 2020	1-3Q 2019
CF operating activities	-26.0	-24.8
- proceeds from R&D grants (net)	+3.2	+11.2
CF investing activities	-3.3	-7.9
CF financial activities	+4.3	-1.9

Balance sheet (m PLN)	3Q 2020	2019
total non-current assets	68.5	73.2
total current assets. incl:	12.1	40.3
- cash and cash equivalents	2.9	28.0
total equity	-61.5	-21.6
total non-current liabilities. incl:	49.9	48.7
- deferred income	47.0	44.7
total current liabilities. incl:	92.3	86.4
- refundable prepayments for distribution rights	45.3	44.4
financial debt LT + ST	26.6	21.9

# G&A cost limited by 3.4 m PLN y/y

main G&A items:				
m PLN	1-3Q′20	1-3Q′19	savings	
office lease and office expenses	3.2	3.7	-0.5	
personel expenses	4.7	5.7	-1.0	
rental. usage of equipment and cars	0.3	0.6	-0.3	
audit and other advisory services	0.8	1.2	-0.4	

# Mabion's core competences and development capabilities can be successfully replicated to advance other internal projects and tap into large markets





# Thank you!

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